

# Decision Support System for Employees Enrollment using AHP and Promethee Methods

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**Abstract:** PT Sumber Berkah Anugerah is one of the companies engaged in spare parts, vehicle accessories, home audio, and others. The stages of acceptance of prospective employees in this company are still manual, which causes problems, namely the time in the selection process for the recruitment of employees is quite long and the occurrence of human error during data storage. Based on the problems that occur, the HRD department requires a reception decision support system for new prospective employees who are expected to be able to correct the problems that occur and produce better and more accurate calculations. This system is designed and built using the AHP method which has advantages in determining priority weights and Promethee methods that have advantages in the alternative rating process. The result of this system is the rank of prospective employees sorted from highest to lowest. The system has been built and tested by comparing the results of manual calculations with the results of calculations generated by the system. Usability testing on the system uses the USE Questionnaire which can be concluded that the results of overall system user satisfaction reached 85.2%.

**Index Terms:** Analytical Hierarchy Process, Decision Support System, employee enrollment, Promethee.

## I. INTRODUCTION

Employees are workers who do work and provide their work to employers who work, where the results of their work are in accordance with the profession or work on the basis of their livelihood. In line with that according to Law No. 14 of 1969 concerning the main workforce, labor is every person who is capable of doing work both inside and outside the employment relationship to produce services or goods to meet the needs of the community [1].

PT Sumber Berkah Anugerah is one of the companies engaged in Parts and accessories for four-wheeled vehicles, two-wheeled vehicles, and industrial vehicles and home audio such as speakers, home theater, and others.

According to HRD Manager PT Sumber Berkah Anugerah before becoming a permanent employee, prospective new employees must go through a process of receiving employees by going through several stages, namely prospective employees applying for work can send curriculum vitae via email or send directly to the office. Prospective employees who register via job vacancies can send curriculum vitae according to the web procedure. Furthermore, the HRD

Department will ask prospective employees to come to office to fill out personal data forms as well as take a series of tests such as basic ability tests, technical tests, psychological tests, and several stages of interviews with related sections. After all stages are completed, the HRD Department will provide an assessment of the results of the steps that have been carried out manually by prospective employees by calculating the weight of the criteria according to that stage. This system aims to get the right and qualified employees to work optimally [2].

The stages of acceptance of prospective employees in this company are still manual, which still causes many problems. One of the problems that occur in the process of receiving new prospective employees is the calculation of the value of the selection of prospective employees takes a long time and the occurrence of human error when storing data of new prospective employees. Therefore we need a decision support system using methods that are expected to be able to correct the problems that occur and can produce better and more accurate calculations than the system with manual calculations [2].

Many methods can be used in decision support systems, these methods can also be combined into two methods. One combination of methods that can be used in decision support systems is a combination of AHP and Promethee methods.

The AHP method can be combined with Promethee to obtain good and objective recommendations. The combination of these two methods makes use of the advantages of each method. AHP has advantages in determining weight and hierarchy of criteria, while Promethee has advantages in the alternative ranking process using different preference and weight functions. In other words, Promethee does not support the determination of weights and hierarchy of criteria and does not have guarantee or protection of consistency when determining weights such as AHP. Meanwhile, AHP is also not as optimal as Promethee in calculations and ratings [3].

Based on the background of the problems described above, this study implements the AHP and Promethee method to build a acceptance decision support system for new prospective employees at PT Sumber Berkah Anugerah. The AHP method is used to calculate the weight of the criteria and the Promethee method used to generate rankings of prospective employees who are accepted to work at PT Sumber Berkah Anugerah. After the system is completed, the system will be tested and evaluated to find out whether the system is running according to its needs or functions.

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## II. ANALYTICAL HIERARCHY PROCESS

### A. Decision Support System

Decision Support System is a computer-based information system that provides interactive information support for managers and business practitioners during the decision making process [4].

### B. AHP

The Analytical Hierarchy Process (AHP) method was developed in the early 1970s by Thomas L. Saaty, a Mathematician from the University of Pittsburg. AHP is basically designed to rationally capture people's perceptions that are very closely related to certain problems through procedures designed to arrive at a preference scale among various alternative sets. This analysis is intended to make a model of a problem that does not have a structure, usually set to solve measurable problems (quantitative), problems that require opinion (judgment) as well as in complex or unforeseen situations, in situations where statistical data is very minimal or absent at all and only qualitative in nature based on perception, experience or intuition [5].

The steps in the AHP method presented by Saaty are as follows [6].

- a. Determine the criteria used.
- b. Defines the hierarchy structure of the problem to be solved, begins with general goal, followed by sub objectives, and possible alternatives at the lowest level.
- c. Make a paired comparison matrix that describes the relative contribution or influence of each element to its objectives or the criteria above it.
- d. Defines pairwise comparisons of matrix, so that total number of evaluations of  $n \times \left[\frac{n-1}{2}\right]$  with n is the number of elements compared. The comparison value of each criterion uses the value of the pair comparison score which can be seen in Table 1 below.

Table 1. Pairwise Comparison Scale

Intensity of Interest	Information
1	Both elements are equally important
3	One element is slightly more important than the other
5	One element is more important than the other
7	One element is clearly more important than the other
9	One element is absolutely important than the other elements
2,4,6,8	Values between two values are considered close consideration (Compromise values)

- e. Calculates the results of the Comparison Value after entering the comparison value

$$C_{row}, C_{col} = \frac{1}{C_{col}, C_{row}} \quad (1)$$

- f. Make a Normalization Matrix

$$C_{row}, C_{col} = \frac{\text{Comparison Matrix Value}}{\text{Column total of Comparison Matrix}} \quad (2)$$

- g. Calculate the Criteria Priority Weight

$$C_n = \frac{\text{Row total of Comparison Matrix}}{\text{Number of Criteria}} \quad (3)$$

- h. Make a Consistency Test Matrix

$$C_{row}, C_{col} = \text{Comparison Matrix} \times C_n \quad (4)$$

- i. Calculate Lamda from each criterion

$$\lambda = \frac{\sum \text{Row value of Consistency Test}}{\text{Priority Weight}} \quad (5)$$

- j. Calculate  $\lambda \max$  (Lamda Max)

$$\lambda \max = \frac{\sum \lambda}{n} \quad (6)$$

- k. Calculate Consistency Index Value (CI)

$$CI = \frac{\lambda \max - n}{n - 1} \quad (7)$$

- l. Calculate Value of Consistency Ratio (CR)

$$CR = \frac{CI}{\text{Random Index (RI)}} \quad (8)$$

If  $CR \leq 0.1$ , then the process can proceed. Else if  $CR > 0.1$ , then the process must be repeat again because there is no consistency.

- m. Repeat the steps above for all levels of the hierarchy.
- n. Calculate Eigenvalues of each paired comparison matrix. The Eigenvalues is the weight of each element for priority setting. Calculation is done by summing the value of each coloumn of the matrix, divide each result value from the coloumn by the coloumn total and add the values of each row and calculate the average.
- o. Examining the consistency of the hierarchy, if it is not consistent, the assessment must be repeated.

## III. PROMETHEE

Promethee stands for Preference Ranking Organization Method for Enrichment Evaluation is an outranking method that offers a flexible and simple way for users (decision makers) to analyze multi-criteria problems [7].

Calculation of direction of preference is considered based on index value [8]:

- a. Formula of Leaving flow:

$$\varphi^+(a) = \frac{1}{n-1} \sum_{x \in A} \varphi(a, x) \quad (9)$$

- b. Formula of Entering flow:

$$\varphi^-(a) = \frac{1}{n-1} \sum_{x \in A} \varphi(x, a) \quad (10)$$

- c. Formula Net flow:

$$\varphi(a) = \varphi^+(a) - \varphi^-(a) \quad (11)$$

where:

$\varphi(a, x)$  = show preference that alternative  $a$  is better than alternative  $x$ .

$\varphi(x, a)$  = show preference that alternative  $x$  is better than alternative  $a$ .

$\varphi^+(a)$  = Leaving flow

$\varphi^-(a)$  = Entering flow

$\varphi(a)$  = Net flow

Following are the steps of the Promethee Method [9].

1. Provide an assessment for each alternative based on criteria,
2. Determine the type of preference,



3. Calculation in pairs between alternatives based on the type of preference criteria to obtain the minimization value of H (d),
4. Calculate the minimization value of H (d) with Eigen (the weight of the criteria from the AHP calculation),
5. Calculate the value of leaving flow, entering flow, net flow,
6. Sort alternative priority rankings (ranking).

**IV. USE QUESTIONNAIRE**

USE *Questionnaire* was developed by Arnold Lund and colleagues at Ameritech, U.S West Advanced Technologies. USE stands for Usefulness, Satisfaction, and Ease of use. Factor that contribute to the Ease of use parameters can be divided into two, namely Ease of learning and Ease of Use [10].

The USE questionnaire package as follows [10].

**Usefulness**

1. It helps me be more effective.
2. It helps me be more productive.
3. It is useful.
4. It gives me more control over the activities in my life.
5. It makes the things I want to accomplish easier to get done.
6. It saves me time when I use it.
7. It meets my needs.
8. It does everything I would expect it to do.

**Ease of Use**

9. It is easy to use.
10. It is simple to use.
11. It is user friendly
12. It requires the fewest steps possible to accomplish what I want to do with it.
13. It is flexible
14. Using it is effortless.
15. I can use it without written instructions.
16. I don't notice any inconsistencies as I use it.
17. Both occasional and regular users would like it.
18. I can recover from mistakes quickly and easily.
19. I can use it successfully every time.

**Ease of Learning**

20. I learned to use it quickly.
21. I easily remember how to use it.
22. It is easy to learn to use it.
23. I quickly became skillful with it.

**Satisfaction**

24. I am satisfied with it.
25. I would recommend it to a friend.
26. It is fun to use.
27. It works the way I want it to work.
28. It is wonderful.
29. I feel I need to have it.
30. It is pleasant to use.

The questionnaire was made in the form of five points using a Likert scale [10]. Likert scale is a scale used to measure attitudes, opinions and perceptions of a person or group of people about social phenomena [11]. Likert Scale measurement values can be seen in Table 2.

**Table 2. Likert Scale Measurement**

Respondent's answer	Score
Strongly Agree (SA)	5

Agree (A)	4
Neutral (N)	3
Disagree (D)	2
Very Disagree (VD)	1

The results of the questionnaire data were then analyzed to obtain the percentage eligibility score.

After getting the results of the feasibility percentage in the form of quantitative values from the previous calculation, then the value is converted to a qualitative scale of five with a Likert scale. Convert percentages to statements as in Table 3 [12].

**Table 3. Percentage interpretation**

Percentage	Statement
0% - 20%	Very bad
21% - 40 %	Bad
41% - 60%	Enough
61% - 80%	Good
81% - 100%	Very good

**V. RESEARCH METHODOLOGY**

The research method used in the design of the decision support system for the recruitment of new employees by the AHP and Promethee method with a case study of PT Sumber Berkah Anugerah, namely literature review, needs analysis, system design, system programming, testing and evaluation, consultation and report writing.

Decision support system built based on the web with PHP, HTML, and MySQL database programming languages. This decision support system is used by the user and admin, the user is the HR department staff while the admin is the HR department manager. Users and admins have the same sidebar menu, which is the prospective employee's data menu, the data weighting criteria menu, the prospective employee's selection menu, the menu changes the password and the Navbar menu, namely credits menu and help menu. But in the admin, there is one menu that can only be accessed by the admin, i.e. the user menu.

**VI. IMPLEMENTATION RESULTS**

Implementation of this decision support system is done using the programming language PHP, HTML, Codeigniter Framework, MySQL Database, and JQuery. The following is the implementation of the display of the decision support system for the recruitment of new employees by the AHP and Promethee methods.

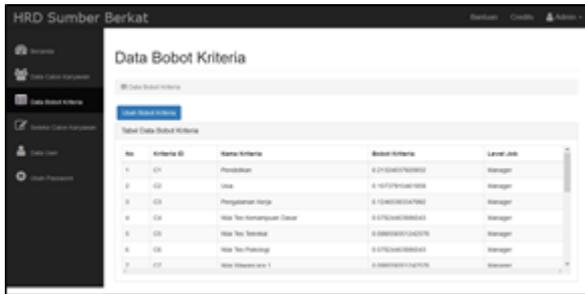


**Fig. 1. Admin Home Page**



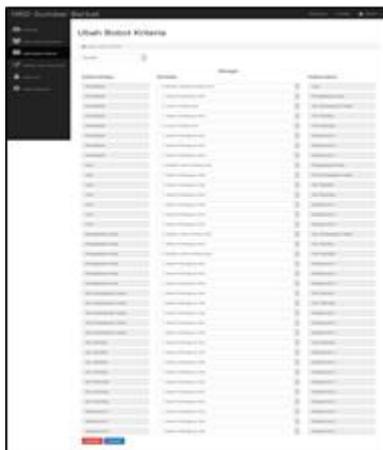
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Fig. 1 is the admin home page. There is a home menu, prospective employee data menu, data weighting criteria menu, prospective employee selection menu, user data menu, the menu changes the password, credits menu, help menu and logout.



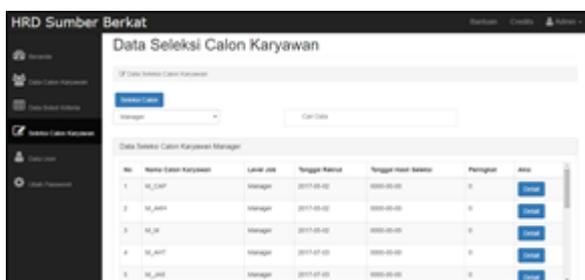
**Fig. 2. Ahp Criteria Weight Data Page**

Fig. 2 is a AHP criteria weight data page. On this page there is a change weight criteria button that will display the page change the weight of the AHP criteria. On this page there is also a criteria data weight table that contains the criteria for ID, criteria name, criteria weight, and job level.



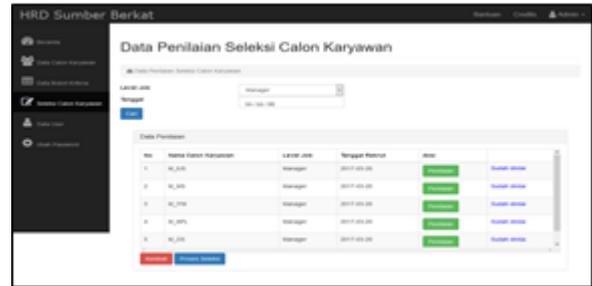
**Fig. 3. Change The AHP Weight Criteria Page**

Fig. 3 is a page that changes the weight of the AHP criteria. This page can only be accessed by the admin and contains a form to change the criteria weight. Admin must provide an assessment of each criterion. There is a save button that functions to calculate the weight and save it to the database and the back button to return to the data page weights the AHP criteria.



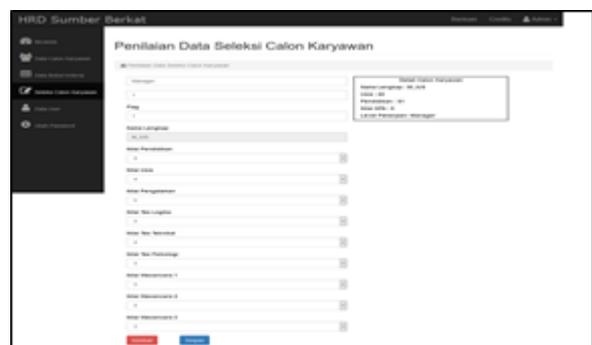
**Fig. 4. Prospective Employee Selection Data Page**

Fig. 4 is the prospective employee selection data page for admin. On this page there is a candidate selection button that serves to display data search pages for prospective employees to be selected. Under the candidate selection button there is a dropdown to select the job level for prospective employees consisting of managers and non-managers.



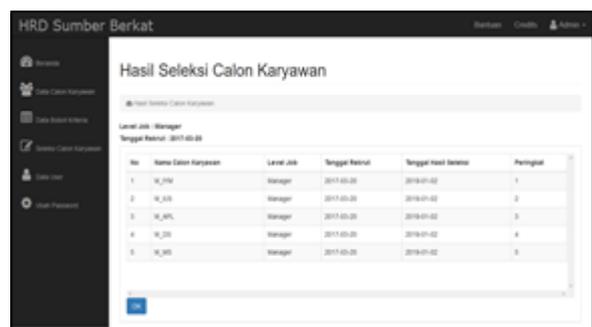
**Fig. 5. Prospective Employee Data Assessment Page**

Fig. 5 is a page for assessment prospective employees. There are data on prospective employees who have been searched for and an assessment button that serves to display a prospective employee's data assessment page. On this page there is also a selection process button that serves to process all prospective employee data that has been assessed to be calculated using the Promethee method and directs it back to the prospective employee selection data page.



**Fig. 6. Prospective Employee Criteria Assessment Page**

Fig. 6 is prospective employee criteria assessment page. On this page there is a form to assess the criteria for each prospective employee. Next to the form is brief information from prospective employees.



**Fig. 7. Employee Selection Results Page**

Fig. 7 is employee selection results page. On this page there are prospective employee data along with the rankings of prospective employees. Under the prospective employee selection data there is an "ok" button that will lead to the prospective employee selection data page.

Usability testing on the decision support system for new employees acceptance with the AHP and Promethee methods is done by using the USE Questionnaire. This testing was carried out by 6 HRD departments consisting of 1 HRD manager and 5 staff using a Likert Scale measurement. The results of the questionnaire recapitulation can be seen in Table 4.



Table 4. Recapitulation of USE Questionnaire

Questions	Answer				
	VD	D	N	A	SA
1	0	0	0	2	4
2	0	0	0	4	2
3	0	0	0	2	4
4	0	0	0	4	2
5	0	0	0	2	4
6	0	0	0	3	3
7	0	0	0	4	2
8	0	0	0	3	3
9	0	0	0	6	0
10	0	0	0	6	0
11	0	0	0	3	3
12	0	0	0	4	2
13	0	0	0	4	2
14	0	0	0	2	4
15	0	1	1	4	0
16	0	0	3	2	1
17	0	0	2	4	0
18	0	0	0	5	1
19	0	0	0	5	1
20	0	0	1	2	3
21	0	0	0	2	4
22	0	0	0	4	2
23	0	0	0	2	4
24	0	0	0	3	3
25	0	0	0	4	2
26	0	0	0	5	1
27	0	0	1	3	2
28	0	0	3	2	1
29	0	0	2	3	1
30	0	0	0	5	1
<b>Score</b>	<b>0</b>	<b>1</b>	<b>13</b>	<b>104</b>	<b>62</b>

The results of the scores from the USE Questionnaire recapitulation that have been obtained will be calculated using the Likert Scale referring to Table 2. The results of the scores obtained are then calculated as the percentage of feasibility as shown in Table 5.

Table 5. Feasibility Percentage Results

Variable	Percentage
Usefulness	90%
Ease of Use	81.8%
Ease of Learning	90%
Satisfaction	82.3%
Overall system user satisfaction	85.2%

Based on the results of the percentage of feasibility above, the interpretation can be seen referring to Table 3. For Usefulness get a percentage of 90% whose interpretation is Very Good, Ease of Use gets a percentage of 81.8% whose interpretation is Very Good, Ease of Learning gets 90% percentage the interpretation is Very Good and Satisfaction gets a percentage of 82.3% whose interpretation is Very Good. For overall system user satisfaction gets 85.2% whose interpretation is Very Good.

VII. CONCLUSION

Based on the research that has been done, it can be concluded that the decision support system for new

employees acceptance with the AHP and Promethee method at PT Sumber Berkas Anugerah was successfully designed and built. This decision support system can display the results of AHP calculation criteria weights based on the criteria given by HRD PT Sumber Berkas Anugerah and display the results of sorting Promethee calculations based on the weight of criteria obtained from the calculation of the previous AHP method. The test using the USE Questionnaire to test the usability of the system was carried out by six HRD department staff from PT Sumber Berkas Anugerah consisting of one HRD Manager and five HRD staff. From the results of the USE Questionnaire, overall system user satisfaction reached 85.2% and concluded that this system is very useful, easy to learn, easy to use, and users feel very satisfied because this decision support system really helps speed up the HRD department in the process of accepting prospective new employees.

Suggestions that can be given for the development of acceptance decision support systems for new prospective employees with the AHP and Promethee method in this study is to create a system where users can modify the required criteria, so that the system can be used by users in other companies and can add data export features that function for save data in PDF form after getting the results of the prospective employee selection process.

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